



# Costs and benefits of segregation and traceability between GM and non-GM supply chains and final food/feed products

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# Introduction





# Introduction

## 1. Introduction



- ▶ *Increasing use of GMOs in global agriculture: 125 Mill. ha in 2008*
- ▶ *EU: low consumer acceptance of GM foods*
- ▶ *Complex regulation of R&D and marketing of GMOs in the agro-food chain*
- ▶ *Principle of co-existence between GMOs and non-GM food products established in 2003*
- ▶ *Threshold of 0.9 % for labeling of authorized GMOs*
- ▶ *Target of the analysis:*
  - ◆ *Identify critical points and co-existence measures in different supply chains*
  - ◆ *Calculate the costs of such activities*





1. Introduction



# WP3 partners fields of work

► *Cost calculation*

◆ Single crop chains

	Country	Germany FW, IVV	Denmark FOI	Poland SGGW/WAU	Switzerland FiBL	Belgium Hogent
<i>Commodity crop</i>						
<i>Rapeseed</i>		Oil	Oil	Oil	Oil	---
<i>Wheat</i>		Starch	Flour, feed	---	---	---
<i>Sugar beet</i>		Sugar	Sugar	---	---	---
<i>Maize</i>		Starch	Silage, feed	---	Silage, feed	---
<i>Soy</i>		---	Feed	---	---	Feed

◆ Complex food/feed

Germany FW, IVV	Frozen pizza Chocolate (bar)
Denmark, FOI	Compound feed
Belgium, Hogent	

Source: own presentation





# Methodology





## 2. Methodology



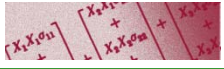
# Model methodology and data

- ▶ *Developing a universally adaptable calculation model for all supply chains and applications (food/feed)*
- ▶ *Cost accounts and calculation methodology based on results of WP2 (supply chain structure and critical points)*
- ▶ *Quantitative and qualitative data gathered from stakeholder interviews and existing published data sources*
- ▶ *Partially assumptions on meaningful data had to be used to bridge data gaps*
- ▶ *Principles of the model:*
  - ◆ *Supply chain from seed to end-use food product covered in the model*
  - ◆ *Different cost types are calculated on each level of the value chain and resulting costs are transferred to next level via increased commodity prices for non-GM products*
  - ◆ *Individual case-sensitive factors used in the calculation (GM pressure, acreage, production volumes, yields, capacities, product prizes...)*



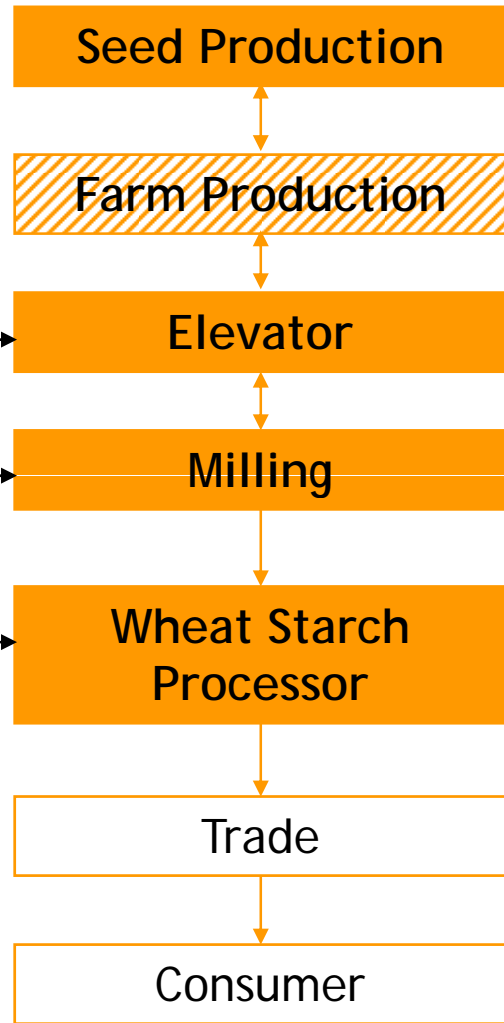


## 2. Methodology



# „Adjusting screws“ of the model

- Import situation (risk management)
- Application (Food/Feed)
- Legally set GM-threshold in products
- Separating strategy of processing
- Share GM-processing
- Transport and hygiene management
- Testing management
- ...



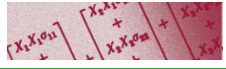
- Legally set GM-threshold in products
- Regional GM-adoption rate
- Seed/commodity- import situation
- GM- benefits (yield, crop growing)
- On-field prevention management to avoid cross-pollination
- Additional field testing strategy
- Storage/transport-responsibility
- ...





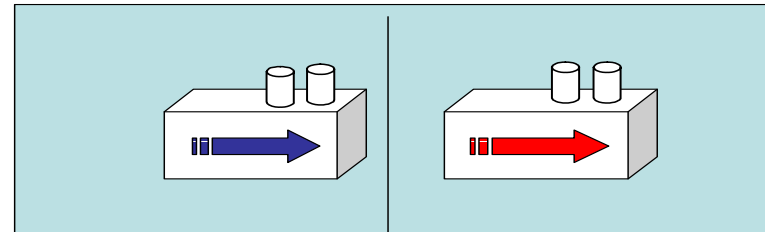


## 2. Methodology

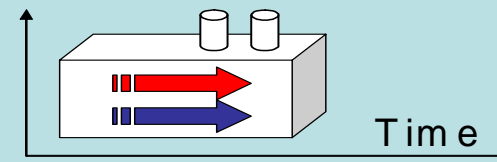


# Segregation strategies in processing

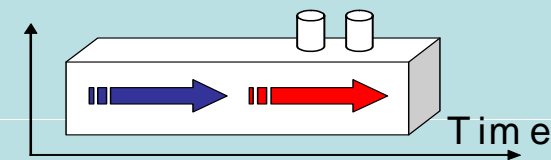
1) Segregation : The 2 types of production are separated in two different factories/association with a competitor



2) Spatial specialisation : lines are dedicated to one type of products  
A- Partial : equipment non dedicated  
B- Total : equipment dedicated

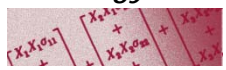


3) Temporal specialisation : lines are dedicated to one type of products  
A- Stop and cleaning  
B- Cleaning with products





## 2. Methodology



# Excel-based cost calculation model: "Single supply chains"

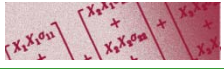
## ► Cost type identification at processing levels

Product	Supply chain level	Activated	Prevention costs	Unit	Share	GMO-Risk
<b>Supply Chain: Wheat</b> (Wheat Seed - Wheat - Wheat (purified) - Wheat starch - -)						
Set-up 1: Regional cultivated GM-wheat						
<b>Total additional prevention costs per unit</b> 10,26 €t						
<b>Elevator - E</b>						
<i>Wheat (purified)</i>	A. Additional commodity costs	Yes	6,64	€t	91,1%	High
	B. Testing costs	Yes	0,65	€t	8,9%	
	C. Depreciation of add. storage	No	---	€t	---	
	D. Cleaning/Flushing costs	No	---	€t	---	
	E. Possible add. transport costs	No	---	€t	---	
	F. Miscellaneous costs	No	---	€t	---	
	<b>Total prevention costs</b>		<b>7,28</b>	<b>€t</b>	<b>100,0%</b>	
<b>Crusher - C</b>						
<i>Wheat starch</i>	A. Additional commodity costs	Yes	11,00	€t	56,6%	Medium
	B. Testing costs	Yes	8,44	€t	43,4%	
	C. Depreciation of add. storage	No	---	€t	---	
	D. Cleaning/Flushing costs	No	---	€t	---	
	E. Production stop costs	No	---	€t	---	
	F. Education and training	No	---	€t	---	
	G. Miscellaneous costs	No	---	€t	---	
	<b>Total prevention costs</b>		<b>19,44</b>	<b>€t</b>	<b>100,0%</b>	





2. Methodology



# Excel-based cost calculation model: "Single supply chains"

► *Calculated results*

Product	Supply chain level	Activated	Prevention costs	Unit	Share	GMO-Risk
<b>Supply Chain: Wheat</b> (Wheat Seed - Wheat - Wheat (purified) - Wheat starch)						
Set-up 1: Regional cultivated GM-wheat						
<b>Total Chain</b>						
<b>GMO-Risk</b> High						
<b>Total number of activated accounts</b> 9 / 37						
<b>Total prevention costs:</b>						
Wheat	Farming level - F		10,26	€t		
Wheat (purified)	Elevator - E		7,28	€t	+4,41%	
Wheat starch	Crusher - C		19,44	€t	+6,22%	
-	Processor - P		—	€t	+0%	

▪ Responsibility for implementing co-existence measures (e.g. storage/transport, monitoring) is influenced by the chain management system of the respective supply chain

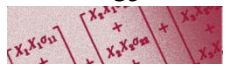
▪ Total prevention costs at each level transferred to the following supply chain level by extra commodity costs (higher commodity prices)

=> The price loading at the final actor level describes the overall costs of all whole-chain co-existence measures using a certain separating strategy





## 2. Methodology



# Excel-based cost calculation model: "Compound food/feed chains"

- *Cost types identification (example: frozen pizza)*

<b>I. Product-related costs:</b>
B0. Output testing
C0. Depreciation of add. storage
D0. Cleaning costs
E0. Production stop costs
F0. Education and Training
G0. Miscellaneous costs



<b>II. Commodity-related costs:</b>
<b><i>Ingr. 1: Rapeseed Oil</i></b>
A1. Commodity & extra transport
B1. Input testing
C1. Depreciation of add. storage
D2. Cleaning costs
G1. Miscellaneous costs
<b><i>Ingr. 2: Wheat flour</i></b>
A2. Commodity & extra transport
B2. Input testing
C2. Depreciation of add. storage
D2. Cleaning costs
G2. Miscellaneous costs
<b><i>Ingr. 3: Modified maize starch</i></b>
A3. Commodity & extra transport
B3. Input testing





# Results



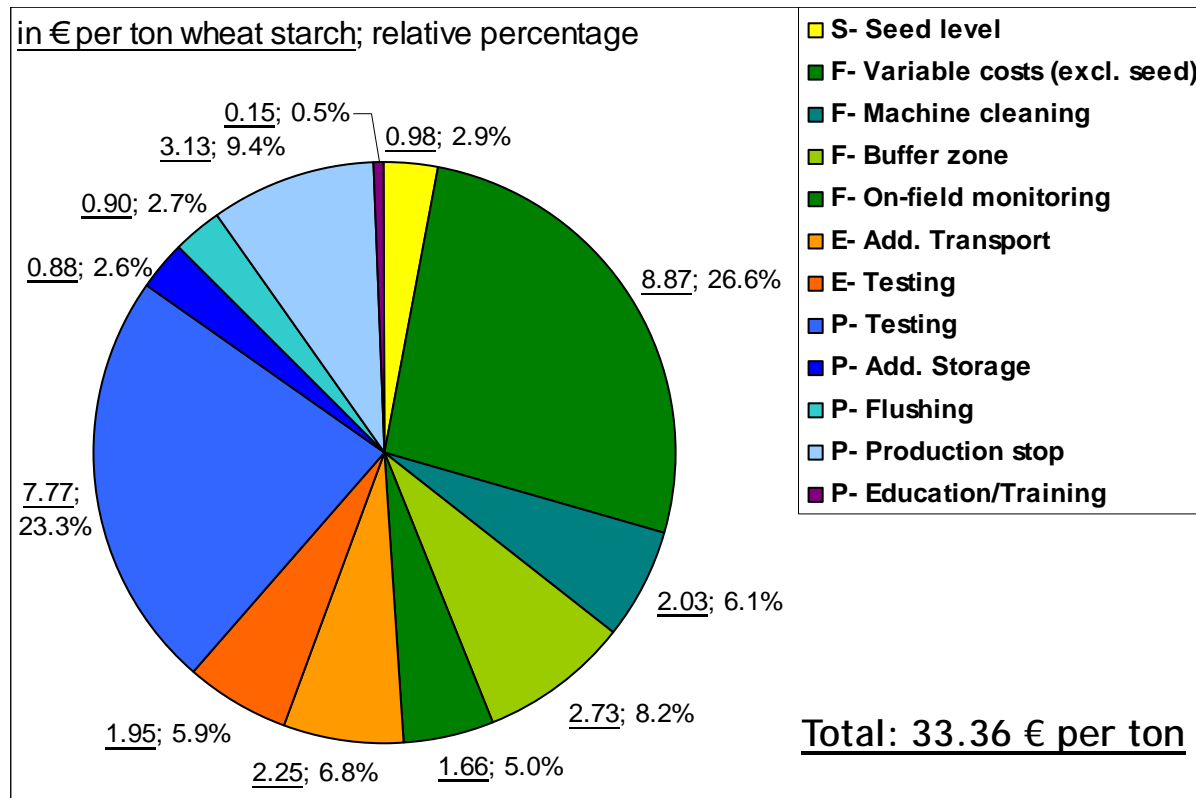


2. Results: Single supply chains

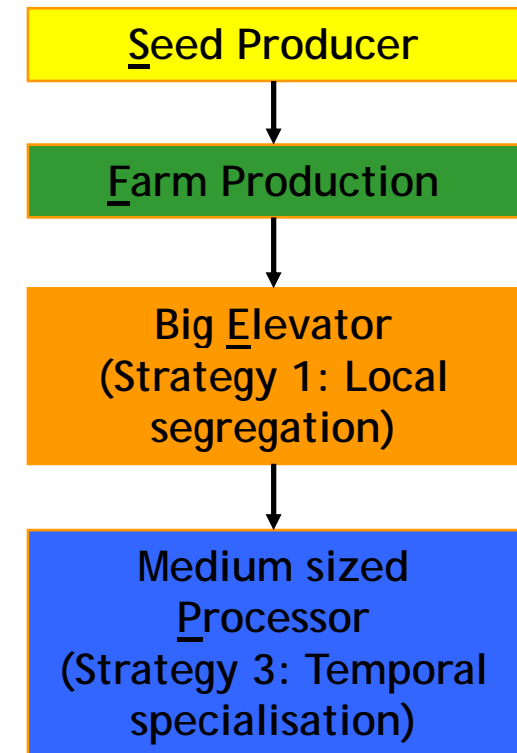


# Wheat starch supply chain: Germany

## ► Cost allocation for wheat starch supply chain



Source: Own calculations





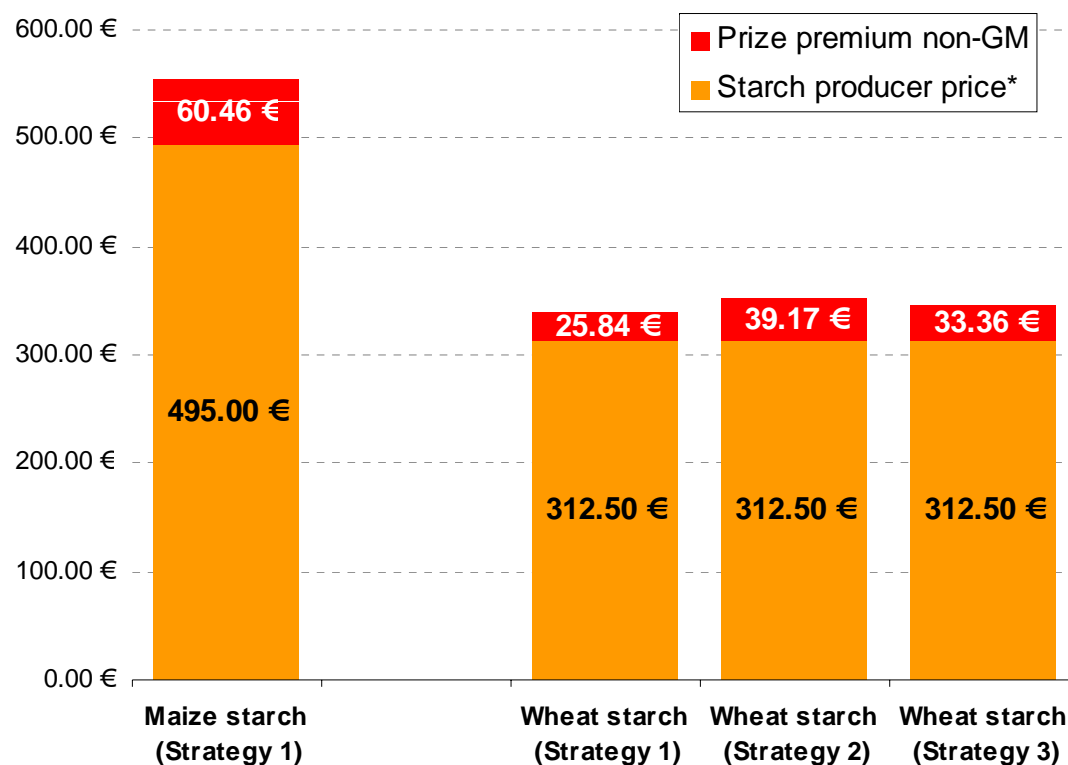
2. Results: Single supply chains



# Starch supply chain: Germany

## ► Comparison of co-existence costs in different starch supply chains (maize and wheat)

◆ Extent of price premium of non-GM starch products



Source: Own calculations; \*Prices interpreted by interviews 2006

Strategy 1= Local segregation; Strategy 2= Spatial specialisation; Strategy 3= Temporal specialisation







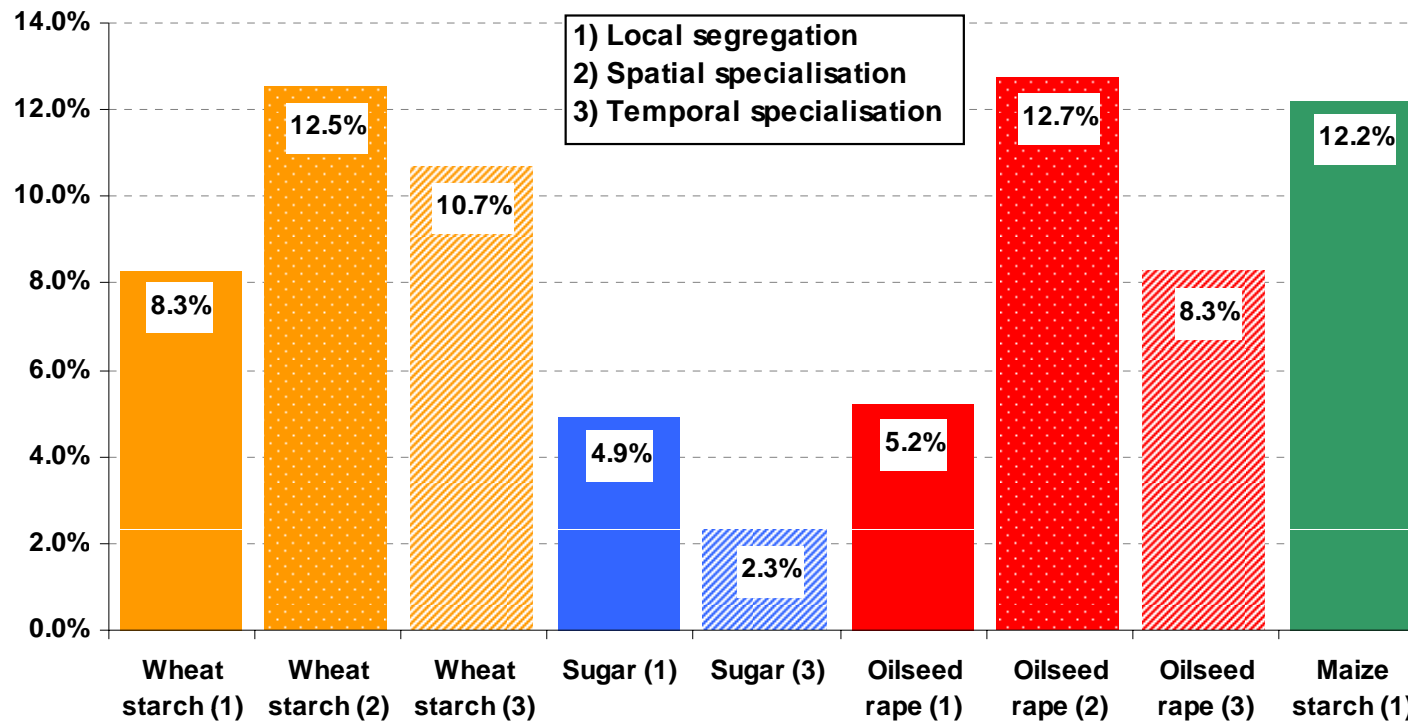
2. Results: Single supply chains



# Supply chain comparison: Germany

► *Additional costs for non-GM food production in the considered supply chains in a 50% GM scenario*

- ◆ depending on applied segregation strategy
- ◆ in % of whole product turnover



Source: Own calculations







2. Results: Single supply chains:



# Cross-national comparison: sugar

- ▶ Different basic set-ups for German and Danish sugar supply chain can cause deviant results for the country calculations

Country	Denmark	Germany
<b>Set up farm level (sugar beets)</b>		
GM sugar beet	H7-1 (Roundup-resistant)	H7-1 (Roundup-resistant)
GM adoption rate in region	50 %	50 %
Assumed threshold for non-GM seed	---	0.3 %
Extra costs non-GM seeds	---	8.1 %
Extra costs GM seeds	33 €	17.5 %
Yield	57 tons	60 tons
Average crop area	6.2	9.3
Perceived benefits	Cost reduction pesticides Cost reduction machinery	Lower production costs Higher yield (5 %)
Selling price GM (2007)	26.3 €	32.90 € (2006-2007)
<b>Set-ups sugar processor level</b>		
Company	Danisco A/S	Anonymous
Annual amount of beets	2,800,000 tons	1,100,000 tons
Annual amount of sugar	421,000 tons	150,000 tons
Sugar content in beet	~ 15 %	~ 15 %
GM adoption rate	50 %	50 %
Preferred strategy	Time separation	Time separation

Differences depending on:

- national preconditions
- literature sources
- reference companies/farm sites
- different assumptions
- ...



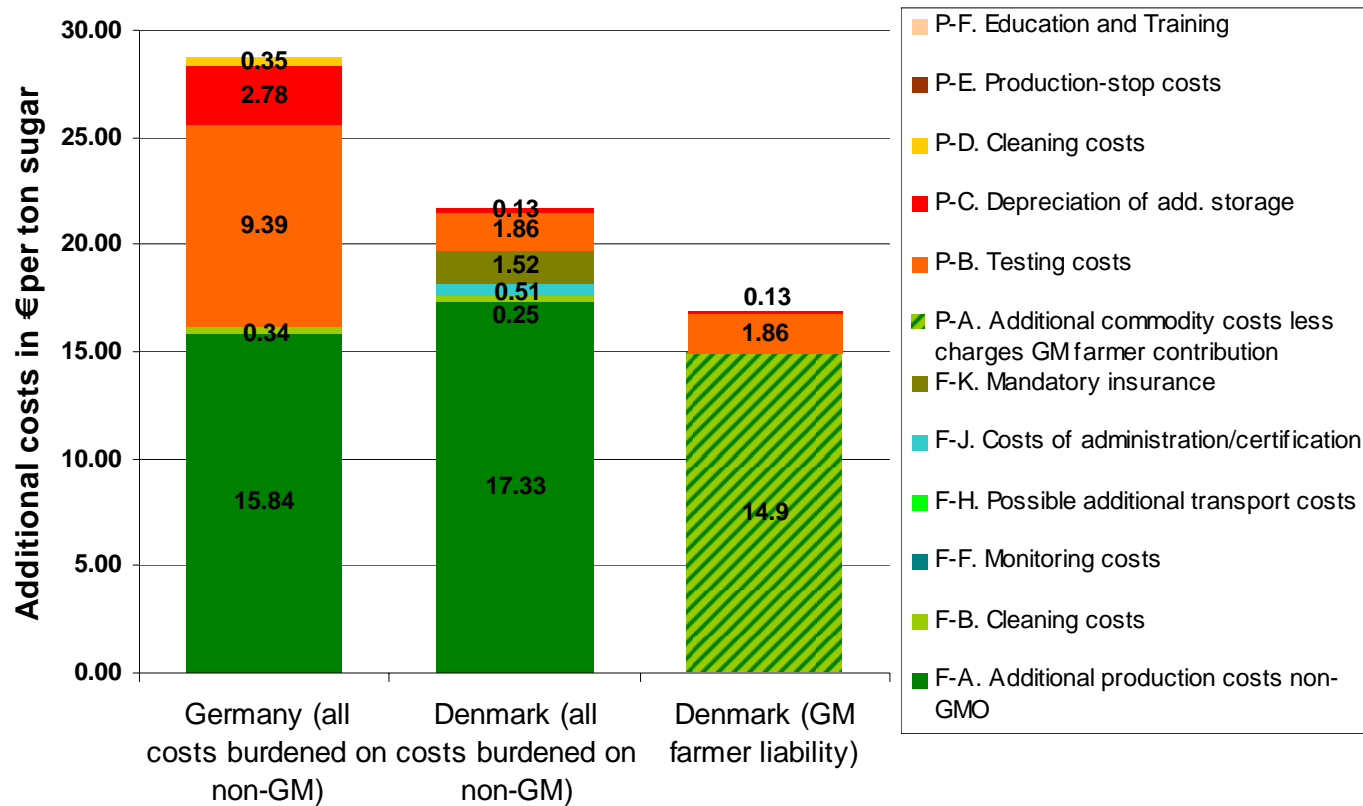


2. Results: Single supply chains



# Cross-national comparison: sugar

► Allocation of additional co-existence costs in Germany and Denmark





2. Results: Single supply chains



# Cross-national comparison

► *Costs of co-existence and traceability of rapeseed oil production: Crusher level*

Country	Germany	Denmark	Poland	Switzerland
<b>Joint preconditions</b>	<ul style="list-style-type: none"> <li>■ 50 % regional GM adoption rate</li> <li>■ Accepted non-GM price premium from the farm/elevator level</li> <li>■ Products for human consumption and food industry</li> <li>■ Processing strategy: <b>temporal specialisation</b></li> </ul>			
<b>Individual assumptions</b>	<ul style="list-style-type: none"> <li>■ Processing capacity 600.000 tons rapeseed per year</li> <li>■ Share GM commodity: 30 %</li> <li>■ Price premium non-GM rapeseed: 4.6 %</li> <li>■ Restriction to input testing</li> <li>■ Strategy requirements: Additional storage capacities, flushing and production stop, personnel education</li> </ul>	<ul style="list-style-type: none"> <li>■ Processing capacity 90.000 tons rapeseed per year</li> <li>■ Share GM commodity: 20 %</li> <li>■ Price premium non-GM rapeseed: 11 %</li> <li>■ Restriction to input testing</li> <li>■ Strategy requirements: additional storage capacities and production stop costs due to changeover</li> </ul>	<ul style="list-style-type: none"> <li>■ Processing capacity 400.000 tons rapeseed per year</li> <li>■ Share GM commodity: 50 %</li> <li>■ Price premium non-GM rapeseed: 6.1 %</li> <li>■ Restriction to input testing</li> <li>■ Strategy requirements: cleaning, personnel education, auditing (all efforts here economical insignificant)</li> </ul>	<ul style="list-style-type: none"> <li>■ Processing capacity c.a. 150.000 tons rapeseed per year</li> <li>■ Share GM commodity: 20 %</li> <li>■ Price premium non-GM rapeseed: 17.4 % (incl. IP)</li> <li>■ Restriction to output testing</li> <li>■ Strategy requirements: cleaning/flushing efforts</li> </ul>
<b>Total additional costs</b>	<ul style="list-style-type: none"> <li>■ 74.10 € per ton</li> <li>■ 8.3 % of turnover</li> </ul>	<ul style="list-style-type: none"> <li>■ 83.16 € per ton</li> <li>■ 8.3 % of turnover</li> </ul>	<ul style="list-style-type: none"> <li>■ 21.6 € per ton</li> <li>■ 3.6 % of turnover</li> </ul>	<ul style="list-style-type: none"> <li>■ 106.98 € per ton</li> <li>■ 5.3 % of turnover</li> </ul>





2. Results: Single supply chains



# Cross-supply chain comparison

- *Costs of co-existence and traceability of wheat products at the end of the analysed supply chains*

Processor	Germany						Denmark					
	Wheat Starch		Wheat Starch		Wheat starch		Compound Feed (+soy)		Compound Feed (+soy)		Flour and bran	
Strategy	Local segr.		Spatial sp.		Temporal sp.		Local segr.		Temporal sp.		Temporal sp.	
Cost types	Costs (€/t)	%	Costs (€/t)	%	Costs (€/t)	%	Costs (€/t)	%	Costs (€/t)	%	Costs (€/t)	%
P-A	24.28	94.0	20.53	52.4	20.53	61.4	5.68	41.4	6.77	39.1	8.84	82.8
P-B	1.51	5.8	7.77	19.8	7.77	23.3	0.39	2.8	0.39	2.3	0.38	3.6
P-C	--	--	0.88	2.3	0.88	2.6	--	--	---	---	1.20	11.2
P-D	--	--	--	--	0.90	2.7	--	--	0.05	0.3	---	---
P-E	--	--	--	--	3.13	9.4	--	--	1.80	10.4	---	---
P-F	0.05	0.2	0.1	0.3	0.15	0.4	--	--	---	---	---	---
P-G	--	--	9.89	25.3	--	--	7.92	55.9	8.28	47.9	0.26	2.4
<b>Total</b>	<b>25.84</b>		<b>39.17</b>		<b>33.36</b>		<b>14.17</b>		<b>17.29</b>		<b>10.68</b>	

P-A: Commodity & transport, P-B: Monitoring, P-C: Additional storage, P-D: Flushing, P-E: Production stop, P-F: Education & training, P-G: Miscellaneous (e. g. investment costs for a secondary production line)





2. Results: Complex food/feed



# Overview of the structure and segregation strategies of the reference chocolate company

<b>Company structure</b>	
Product focussing	Own and trading brands, preproduction
Product	Unfilled chocolate bars
Share GM products	50%
Plant sites	2 plants in same region (production capacities: 2 * 40.000 tons per year)
Employees	750
Wholesale price	3.40 €/kg
Product turnover	272,000,000 €

<b>Relevant ingredients (concerning GM issues):</b>		<b>Prize loading non-GM</b>
- Sugar	46% (non-GM: 18,400 tons)	+ 2.6 % (WP3 Sugar chain report)
- Lecithin	0.3% (non-GM: 120 tons)	+ 50% (Survey 2005)
- Vegetable fats and oils (e.g. cocoa, soy, rapeseed, palm etc.)	18% (non-GM: 7,200 tons)	+10 % (Assumed prize)*
Commodity origin	Only EU regions, no import from overseas markets	

<b>Testing strategy (only input testing on GM production site)</b>	
GM analysis	External laboratory
Test type	Qualitative PCR-Tests
Frequency	Totally around 174 tests per year
Mean testing costs	190 € per test (incl. labour, laboratory etc.)

<b>Additional labour efforts</b>	
Training, education and additional staff	2-3% of product turnover

<b>Assumed production separation strategies</b>	<b>Situation I.: Local segregation (two existing sites)</b> <b>Situation II.: Local segregation (New 2<sup>nd</sup> site, heavy investment)</b>
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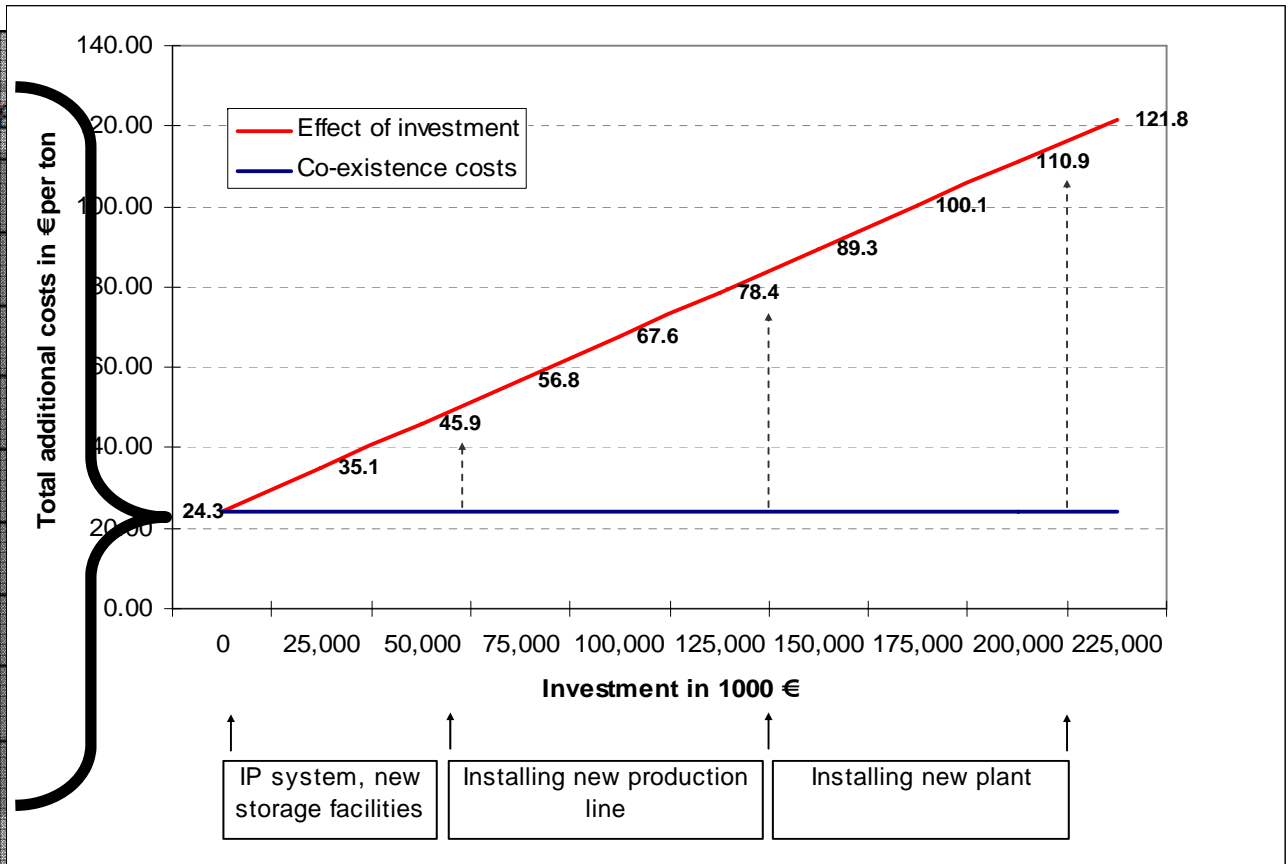
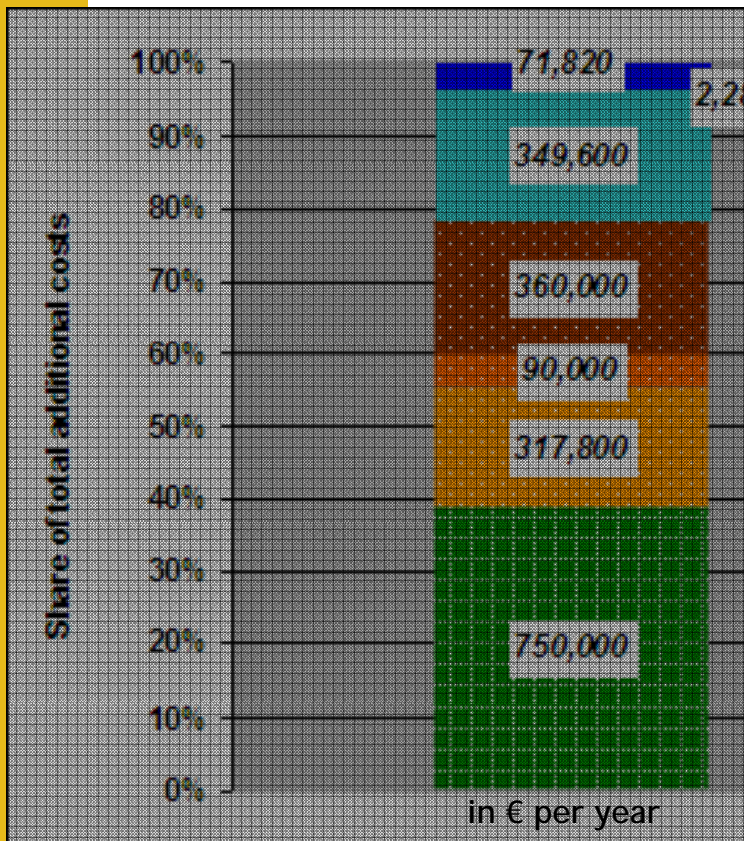


2. Results: Complex food/feed



# Cost of co-existence and segregation for chocolate industry in Germany

## ► Allocation of additional costs and the effect of investment



Source: Own calculations





2. Results: Complex  
food/feed



# Characteristics of compound feed production

- ▶ *High volume throughput with small margins per unit*
- ▶ *Use of a variety of raw materials / ingredients*
- ▶ *Large number of different products (various recipes)*
- ▶ *Frequent change between different recipes*
- ▶ *High flexibility, close to “just in time” production*
- ▶ *Most factories certified by external certifications bodies*
- ▶ *Have been handling GM/non-GM production for a long period because of a market demand*





2. Results: Complex food/feed



# Segregation / Prevention Costs

Feed producer	Poland		Denmark		Belgium	
A. Additional commodity costs	5.31 €/t	67.8 %	15.83 €/t	76.1 %	2.63 €/t	51.6 %
B. Testing costs	0.64 €/t	8.2 %	0.02 €/t	0.1 %	0.21 €/t	3.5 %
C. Depreciation of add. storage	---	---	---	---	---	---
D. Cleaning/Flushing costs	0.89 €/t	11.4 %	1.14 €/t	5.5 %	0.90 €/t	16.1 %
E. Production stop costs	---	---	3.8 €/t	18.3 %	---	---
F. Education and training	0.28 €/t	3.6 %	---	---	0.14 €/t	2.0 %
G. Miscellaneous costs	0.71 €/t	9.04 %	---	---	1.65 €/t	26.8 %
<b>Total prevention costs</b>	<b>7.83 €/t</b>		<b>20.79 €/t</b>		<b>5.54 €/t</b>	

Source: Own calculations

## ► *Compound feed producer*

- ◆ *Additional "technical costs": 2,5 €/ton (PL), 3 €/ton (BE), 5 €/ton (DK)*
- ◆ *Additional raw material costs depend on the recipe (varies from 52% to 76%)*







# Recommendations and conclusions



# Conclusions for costs



## 4. Conclusion



- ▶ *Significant additional costs are to be expected by the implementation of co-existence strategies in EU agro-food supply chain*
- ▶ *Cost level depends on multiple factors (like e.g. crop requirements, farming systems, storage and elevating systems, processing strategies, monitoring management) and can only be calculated on a case-by-case basis*
- ▶ *Flexible handling of co-existence rules strongly recommended in order to allow actors in a specific value chain to choose a cost-effective co-existence strategy*
- ▶ *Cost savings expected in future in case co-existence systems are permanently operating*





#### 4. Conclusion



# Conclusions for stakeholders

- ▶ *EU consumers most likely are not willing to pay the extra costs for product differentiation (i.e. labelled food product that contains GM materials below the threshold of 0.9%) since this system does not offer clear benefits for the consumer*
- ▶ Co-existence and labelling systems for maintaining the GMO threshold of 0.9% hardly bears any additional benefits for producers nor retailers
- ▶ No actor of the value chain might be willing to pay the incurred costs of co-existence measures occurring in the respective supply chain by himself

